CONTRACTORS ON THE BATTLEFIELD

"In all countries engaged in war, experience has sooner or later pointed out that contracts with private men of substance and understanding are necessary for the subsistence, covering, clothing, and moving of any Army"

Robert Morris
Superintendent of Finance, 1781

History

- The Revolution
- WWI & WWII
- Korea
- Vietnam
- Desert Storm
- Bosnia
- Enduring Freedom
- OIF

RISK & REWARDS

- **Risks**
  - **Control**
  - **System Knowledge**
  - **Security**
  - **Safety**
- **Rewards**
  - **Experience**
  - **System Knowledge**
  - **Response Time**

POLICY RESPONSIBILITIES

- ASA (ALT)
- General Counsel
- DCSPER
- DCSOPS
- TRADOC
- ASA (M&RA
- DCSLOG
- DISC4
- USACE
- TSG
- AMC
- MTMC
- ASCC’s
- DCMA

POLICIES

- **Total Army Analysis**
- **Commercial Activities Inventory**
- **LOGCAP**
- **AR 715-9**
- **DoDI 3020.37**
- **DA PAM 715-16**
- **FM 3-100.21**

SMALL BUSINESS ISSUES

- **Scope**
- **Host Nation**
- **Vendors**
- **Contractor Acquired Property**
- **DBA Insurance**
- **Risk**
- **Flexibility**
- **Responsiveness**
- **Niche Capabilities**

SUMMARY

Contractors on the Battlefield are essential to the commanders ability to conduct battlefield operations. Rather than argue the need for these type contracts, the discussion should now turn to matters of risk reduction and security, and to designation of a single lead agency responsible for policy formulation and execution.